SGAH.L882 Non-Technical Career Ladder

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Version History

Version	Status	Туре	Date Added	Date Effective	Date Retired
4.0	Approved and Current	Major revision	8/4/2022	8/4/2022	Indefinite

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2.0	Retired	Major revision	7/15/2019	8/13/2019	7/9/2021
1.0	Retired	First version in Document Control	12/21/2018	7/17/2017	8/13/2019

Linked Documents

• AG.F383 Request for Promotion via the Non-Technical Career Ladder



Site: Shady Grove Medical Center, White Oak Medical Center,

Fort Washington Medical Center

Non-Technical SOP

Title	Non-Technical Career Ladder	
Prepared by	Leslie Barrett	Date: 7/10/2014
Owner	Robert SanLuis, Stephanie Codina	Date: 7/3/2017

Laboratory Approval						
Print Name and Title	Signature		Date			
Refer to the electronic signature page for						
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1. PURPOSE

To define a structured job classification process for non-technical employees that will:

- Outline accountabilities and role expectations associated with jobs at different organizational levels within the non-technical laboratory.
- Provide career paths for individuals to advance.

2. SCOPE

This procedure applies to non-technical staff members wishing to progress their careers in the non-technical areas of the laboratory.

3. RESPONSIBILITY

All non-technical staff members should understand the steps required for career progression.

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4. **DEFINITIONS**

<u>Career Ladder</u>: A process designed to formally progress an employee to a higher level of job responsibility within his/her current position. The employee and supervisor / manager work together to progressively advance the employee to the higher level of responsibility. Benefits of a career ladder:

- Employees can develop new skills and competencies in their current jobs.
- Employees can advance to a higher level of responsibility
- Employees can demonstrate initiative and willingness to work to further departmental and corporate goals.
- The employer can retain valued employees who are motivated to advance their careers.
- The employer can attract high quality employees and provide the employees an opportunity to advance within their positions.
- The employer can develop well-trained employees who have high morale.
- The employer can provide a higher level of quality and service to clients.

Non-Technical Career Path: The normal growth of an employee within the organization.

5. PROCEDURE

A. Position Titles, Requirements and Grade

Position	Requirements
PS Rep I	Staff members beginning employment in the field
(Phlebotomist I)	operations department.
	Minimum qualifications apply.
Grade: 27	* 0
Job Code: 204428	
PS Rep II	• Staff members who have completed training and
(Phlebotomist II)	demonstrate competency in at least two field operations
	departments (phlebotomy, client services, or specimen
Grade: 28	processing).
Job Code: 204430	Staff members who have completed training in one area
	of Field Operations and have taken on a special project
	and received supervisor recommendation
	-

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Position	Requirements
PS Rep III (Phlebotomist III)	• Staff members who serve as a subject matter expert in at least two field operations departments.
Grade: 29 Job Code: 204446	 Staff members must assume responsibility for at least one recurring project within the department as assigned by the supervisor/manager. Must demonstrate the following characteristics. Leadership skills in problem solving. Ability to develop and implement a quality management system. Mentor for other staff members Participant in organization-wide activities, committees, and process improvement projects Involved in the development of new techniques/procedures Develops, reviews, and validates departmental procedures Must be recommended for this position by the Field Operations Supervisor/Manager and approved by the Laboratory Manager or Director.
Group Lead, PS Rep IV	Staff members who serve as people leaders in the
(Phlebotomist IV)	department.
Grade: 29 Job Code: 204447	 Demonstrate proficiency in all three field operations departments. Must demonstrate the following characteristics: Provides work direction on a daily basis
72	 Leadership skills in problem solving and conflict resolution Provides feedback to the supervisor regarding performance management and staff performance reviews
	 Provides input in the hiring process Performs supervisory functions in the absence of a supervisor Mentors other staff members Trains and assesses competency for other staff members
	Must be recommended for this position by the Field Operations Supervisor/Manager and approved by the Laboratory Manager or Director.

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B. Requirements for Reclassification

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Step	Action				
1	 Any employee wishing to advance via the career ladder, must meet the following conditions: A. No disciplinary action for the 12 months preceding promotion B. A score of "meets expectations" or better on the previous evaluation (if evaluation exists) C. Confirmation of training and competency D. Recommendation or approval from supervisor where applicable E. Demonstrates requirements of position as listed above 				
2	The employee must complete part I of the request for promotion form and submit the form to the supervisor to be considered for promotion. Note: Supervisor recommendation is required for promotion to positions of PSIII and PSIV. An employee cannot request promotion to these positions prior to obtaining recommendation from the supervisor.				
3	The supervisor will verify whether the employee meets requirements of the new position by completing part II of the request for promotion form within 30 days. A. If the promotion request is denied, the supervisor will notify the employee. The supervisor will document the reason for denial on the form. The supervisor will identify actions the employee needs to take to meet the requirement of promotion in the future. B. If the promotion request is approved, the supervisor will generate a status change form to promote the employee and generate a pay raise. Lab manager/director approval is required. a. An increase of 5 % may be given without special approval. b. Higher increases must be approved by the HR Business Partner. c. Retroactive pay increases will not be given. The supervisor will notify the employee that the request was approved and the effective date of the pay increase.				
4	The completed promotion request form will be placed in the employee's personnel file.				
5	The supervisor will ensure a promoted employee signs his/her new job description. A copy of the signed job description will be forwarded to the HRSC. The original signed copy of the job description will be maintained in the employee's personnel file.				

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C. Demotion Via the Career Ladder

Step	Action
1	An employee may be demoted via the career ladder at any point where he/she no longer meets the requirements of the job. This may be done at the request of the employee, due to a change of status (decrease of hours from fulltime to part-time), or at the request of a supervisor based on performance.
2	Demotion will include a pay decrease of 5% for EACH step of the career ladder the employee regresses. For example, if an employee goes from Senior Field Operations representative to Field Operations Representative II, that employee will receive a 5% decrease for the first step and a 5% decrease for the second step. If an employee is demoted within 6 months of promotion, he/she will return to the pre-promotion pay rate.

6. RELATED DOCUMENTS

Form: Request for Promotion via the Non-Technical Career Ladder (AG.F383)

REFERENCES
N/A

REVISION HISTORY

7.

8.

Version	Date	Reason for Revision	Revised By	Approved By
0	7.3.17	Updated owner Header: Added WAH Section 5: Updated requirements of career ladder;	SCodina	NCacciabeve
		added Field Ops Rep II trainer to career ladder; added demotion section. Section 6: Added new request for promotion form		
1	7.15.19	Section 5: Updated pay increase amount and added approval	LBarrett	RSanLuis
2	7.6.21	Header: Changed WAH to WOMC, added FWMC	LBarrett	RSanLuis
3	7/29/22	Updated career ladder to reflect the change from Field Ops Reps to PS Reps. Added allowance to promote staff from PSRI to PSRII with training in one area if they have a special project and supervisor recommendation.	SCodina	NCacciabeve
4	7/29/22	Footer:Changed prefix to AHC	D Collier	NCacciabeve

9. ADDENDA AND APPENDICES

None

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