

# AHC.L52 Cell Phone Usage and Electronic Media Players Policy

Copy of version 3.0 (approved and current)

Last Approval or  
Periodic Review Completed 4/2/2024

Controlled Copy of a Manual ID 40425

Next Periodic Review  
Needed On or Before 4/2/2026

Location SGMC, GEC, WOMC

Organization Adventist HealthCare

Effective Date 4/2/2024

## Approval and Periodic Review Signatures

Type	Description	Date	Version	Performed By	Notes
Approval	Lab Service director	4/2/2024	3.0	<i>Robert SanLuis</i> Robert SanLuis	
Periodic review	Lab Service director	12/2/2022	2.0	<i>Robert SanLuis</i> Robert SanLuis	
Approval	Lab Service director	11/20/2020	2.0	<i>Robert SanLuis</i> Robert SanLuis	
Approval	QA approval	11/13/2020	2.0	Leslie Barrett	
Periodic review Captured outside MediaLab	Designated Reviewer	12/14/2018	1.0	Robert SanLuis	Recorded on 12/19/2018 by Leslie Barrett (104977) when document added to MediaLab
Approval Captured outside MediaLab	Lab Director	12/27/2016	1.0	Nicolas Cacciabeve	Recorded on 12/19/2018 by Leslie Barrett (104977) when document added to MediaLab

Approvals and periodic reviews that occurred before this document was added to the MediaLab Document Control system may not be listed.

## Version History

Version	Status	Type	Date Added	Date Effective	Date Retired
3.0	Approved and Current	Major revision	3/25/2024	4/2/2024	Indefinite
2.0	Retired	Major revision	11/13/2020	11/23/2020	4/2/2024
1.0	Retired	First version in Document Control	12/19/2018	1/30/2017	11/23/2020

Non-Technical SOP

<b>Title</b>	<b>Cell Phone Usage and Electronic Media Players Policy</b>	
<b>Prepared by</b>	Leslie Barrett	Date: 1/30/2013
<b>Owner</b>	Robert SanLuis	Date: 12/12/2016

<b>Laboratory Approval</b>		
<b>Print Name and Title</b>	<b>Signature</b>	<b>Date</b>
<i>Refer to the electronic signature page for approval and approval dates.</i>		
Local Issue Date:		Local Effective Date:

**TABLE OF CONTENTS**

1. PURPOSE..... 1

2. SCOPE..... 1

3. RESPONSIBILITY ..... 1

4. DEFINITIONS ..... 2

5. PROCEDURE..... 2

6. RELATED DOCUMENTS ..... 2

7. REFERENCES ..... 2

8. REVISION HISTORY ..... 3

9. ADDENDA AND APPENDICES..... 3

**1. PURPOSE**

This policy has two intentions:

- To maintain a safe working environment focused on quality
- To minimize the risk of wireless communications equipment interfering with or disrupting the function of life support, diagnostic, and treatment medical devices

**2. SCOPE**

This policy applies to all laboratory employees.

**3. RESPONSIBILITY**

All Laboratory employees must comply with this policy.

Laboratory leaders must serve as role models for proper compliance and ensure their employees are made aware of these responsibilities.

#### 4. DEFINITIONS

Electronic Media Players – portable electronic devices that play music or display media (cell phones, MP3, iPod, iPads, Kindles, etc.)

#### 5. PROCEDURE

1. Hospital leaders determine which areas or equipment will be impacted by the use of electronic devices.
2. Personal cell phones are not permitted within the Laboratory areas.  
**Note:** Cell phones may be utilized by Management Team leaders. within office spaces.
  - a. **Personal** cell phone use, including text messaging and use of remote Bluetooth headset (air pods) is prohibited while driving on Company business and **at all workstations**.
  - b. Use of the photography capability of a picture phone is also not permitted and may result in disciplinary action if the photo option is used in an inappropriate manner.
  - c. **Employees are permitted to use cell phones in break rooms, certain public areas (such as the cafeteria or lobby) and outside of the building.** Cell phones may not be used in the hospital hallways. Use is limited to official break times and conversations should be **brief and not disruptive** to those in surrounding areas.
  - d. Out of courtesy to other employees, phone ringers should be turned to mute or vibrate mode during work hours.
  - e. Failure to comply is subject to progressive discipline under the performance management policy.
3. Personal electronic media players are not permitted within the laboratory areas. These devices can detract an employee's attention away from work. This includes cellular phones and smart phones.

#### 6. RELATED DOCUMENTS

NA

#### 7. REFERENCES

- Wireless Devices, Adventist Healthcare, Inc Corporate Policy AHC4.20
- Personal Phone Call, Cell Phone and Electronic Device Policy, Quest Diagnostics, <https://questdiagnostics.ehr.com/us/en/Career/Pages/Policies.aspx>

**8. REVISION HISTORY**

<b>Version</b>	<b>Date</b>	<b>Reason for Revision</b>	<b>Revised By</b>	<b>Approved By</b>
000	12/15/16	Update owner Header: add other sites Section 5: prohibit use in hospital hallways Footer: version # leading zero's dropped due to new EDCS in use as of 10/7/13	L Barrett	R SanLuis
1	11/13/20	Header: changed WAH to WOMC Section 7: updated Quest policy	L Barrett	R SanLuis
2	2/21/24	Section 4 and 5. Added verbiage to include more examples of electronic devices Section 5: changed failure to comply "is" subject to disciplinary action from "may be..." Header: Changed site to All Laboratories Footer: Changed SOP prefix to AHC	H Genser D Collier	R SanLuis

**9. ADDENDA AND APPENDICES**

None

# AHC.L21 Employee Conduct

## Copy of version 8.0 (approved and current)

Last Approval or Periodic Review Completed 4/2/2024

Controlled Copy of a Manual ID 40425

Next Periodic Review Needed On or Before 4/2/2026

Location SGMC, GEC, WOMC

Organization Adventist HealthCare

Effective Date 4/2/2024

### Approval and Periodic Review Signatures

Type	Description	Date	Version	Performed By	Notes
Approval	Lab Service director	4/2/2024	8.0	<i>Robert SanLuis</i> Robert SanLuis	
Periodic review	Lab Service director	5/8/2023	7.0	<i>Robert SanLuis</i> Robert SanLuis	
Approval	Lab Service director	5/6/2021	7.0	<i>Robert SanLuis</i> Robert SanLuis	
Approval	QA approval	5/5/2021	7.0	Leslie Barrett	
Approval	Lab Service director	12/22/2020	6.0	<i>Robert SanLuis</i> Robert SanLuis	
Approval	QA approval	12/21/2020	6.0	Leslie Barrett	
Approval	Lab Director	2/5/2019	5.0	Nicolas Cacciabeve	
Approval	QA approval	2/1/2019	5.0	Leslie Barrett	
Approval Captured outside MediaLab	Lab Director	6/1/2018	4.0	Nicolas Cacciabeve	Recorded on 12/20/2018 by Leslie Barrett (104977) when document added to MediaLab
Periodic review Captured outside MediaLab	Designated Reviewer	6/1/2018	4.0	Nicolas Cacciabeve	Recorded on 12/20/2018 by Leslie Barrett (104977) when document added to MediaLab

Approvals and periodic reviews that occurred before this document was added to the MediaLab Document Control system may not be listed.

### Version History

Version	Status	Type	Date Added	Date Effective	Date Retired
8.0	Approved and Current	Major revision	3/25/2024	4/2/2024	Indefinite
7.0	Retired	Major revision	5/5/2021	5/26/2021	4/2/2024
6.0	Retired	Major revision	12/21/2020	1/11/2021	5/26/2021

---

5.0	Retired	Major revision	2/1/2019	3/1/2019	1/11/2021
4.0	Retired	First version in Document Control	12/20/2018	6/6/2018	3/1/2019

---

Non-Technical SOP

<b>Title</b>	<b>Employee Conduct</b>	
<b>Prepared by</b>	Leslie Barrett	Date: 2/23/2009
<b>Owner</b>	Robert SanLuis	Date: 5/24/2018

<b>Laboratory Approval</b>		
Print Name and Title	Signature	Date
<i>Refer to the electronic signature page for approval and approval dates.</i>		
Local Issue Date:		Local Effective Date:

**TABLE OF CONTENTS**

1. PURPOSE.....1

2. SCOPE.....2

3. RESPONSIBILITY .....2

4. DEFINITIONS .....2

5. PROCEDURE.....2

6. RELATED DOCUMENTS .....7

7. REFERENCES .....8

8. REVISION HISTORY .....8

9. ADDENDA AND APPENDICES.....9

**1. PURPOSE**

Employment is “at will” and subject to termination by either employer or employee at any time, for any reason. There are no contractual relationships between these two parties and letters, benefit statements, performance appraisals or employee handbooks cannot be interpreted as such. To monitor this “at will” relationship, the Laboratory has developed guidelines and discipline methods to track performance.

Performance Management and related tools (i.e. Corrective Action Documents) are an important part of our approach called **Performance Excellence**, for optimizing individual performance to achieve business results. Performance Excellence provides important tools/resources and defines roles for optimizing individual performance to help ensure the success of all employees.

Performance Management is designed specifically for situations where our Performance Excellence tools have failed and there are serious performance deficiencies that require immediate focus.

**2. SCOPE**

This procedure applies to all Laboratory employees.

**3. RESPONSIBILITY**

All Laboratory employees are expected to conduct themselves professionally, responsibly and according to the company’s values. Employees must be able to state the Adventist Healthcare mission, vision, and values. Each employee must model their behavior accordingly.

Managers and supervisors are expected to provide documentation and enforcement of this policy. Management may, but does not need to, seek approval of a Summary of Discussion, Written Warning, or Performance Improvement Plan (PIP) from the Human Resources Service Center. (There may be approval steps within a functional or leadership group.) All Final Written Warnings and terminations must be reviewed and approved by the Human Resources Service Center.

**4. DEFINITIONS**

PD&R – Performance Development and Review  
HRSC – Human Resources Service Center

**5. PROCEDURE**

**A. General Information and Standards**

Step	Action												
1	Employees are expected to conduct themselves professionally and responsibly in accordance with the Quest Diagnostics at Adventist Healthcare values.												
2	<p>The Standards of Behavior for Adventist Healthcare are used as a guide for performing day to day activities. These standards encompass the core values known by the acronym RISES and are the support for achieving the hospitals’ mission.</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center;">Value</th> <th style="text-align: center;">Standard</th> </tr> </thead> <tbody> <tr> <td><b>Respect</b></td> <td>We recognize the infinite worth of each individual.</td> </tr> <tr> <td><b>Integrity</b></td> <td>We are <b>conscientious</b> and <b>trustworthy</b> in everything we do.</td> </tr> <tr> <td><b>Service</b></td> <td>We <b>care</b> for our patients, their families and each other with compassion.</td> </tr> <tr> <td><b>Excellence</b></td> <td>We do our best every day to exceed expectations.</td> </tr> <tr> <td><b>Stewardship</b></td> <td>We take ownership to efficiently and effectively extend God’s care.</td> </tr> </tbody> </table> <p>Employees commit to modeling these standards and will encourage others to do the same. Awareness and agreement to these standards is documented via electronic acknowledgement.</p>	Value	Standard	<b>Respect</b>	We recognize the infinite worth of each individual.	<b>Integrity</b>	We are <b>conscientious</b> and <b>trustworthy</b> in everything we do.	<b>Service</b>	We <b>care</b> for our patients, their families and each other with compassion.	<b>Excellence</b>	We do our best every day to exceed expectations.	<b>Stewardship</b>	We take ownership to efficiently and effectively extend God’s care.
Value	Standard												
<b>Respect</b>	We recognize the infinite worth of each individual.												
<b>Integrity</b>	We are <b>conscientious</b> and <b>trustworthy</b> in everything we do.												
<b>Service</b>	We <b>care</b> for our patients, their families and each other with compassion.												
<b>Excellence</b>	We do our best every day to exceed expectations.												
<b>Stewardship</b>	We take ownership to efficiently and effectively extend God’s care.												



Step	Action										
3	<p>The Adventist Healthcare Pillars are the framework to achieve the vision “We will provide a world-class patient experience to every person, every time.”</p> <table border="1" data-bbox="396 310 1414 501"> <thead> <tr> <th data-bbox="396 310 764 348">Pillar</th> <th data-bbox="764 310 1414 348">Explanation</th> </tr> </thead> <tbody> <tr> <td data-bbox="396 348 764 386">People</td> <td data-bbox="764 348 1414 386">Best place to work and grow</td> </tr> <tr> <td data-bbox="396 386 764 424">Quality and Safety</td> <td data-bbox="764 386 1414 424">Best place to receive care</td> </tr> <tr> <td data-bbox="396 424 764 462">Experience</td> <td data-bbox="764 424 1414 462">Best experience in receiving care</td> </tr> <tr> <td data-bbox="396 462 764 501">Finance</td> <td data-bbox="764 462 1414 501">Long-term financial viability</td> </tr> </tbody> </table> <p>Three strategic themes assist with achieving the vision:</p> <ul style="list-style-type: none"> <li>• Bigger – sustainably expand the mission</li> <li>• Better – consistently perform with excellence</li> <li>• Beyond – promote collaborative innovation</li> </ul>	Pillar	Explanation	People	Best place to work and grow	Quality and Safety	Best place to receive care	Experience	Best experience in receiving care	Finance	Long-term financial viability
Pillar	Explanation										
People	Best place to work and grow										
Quality and Safety	Best place to receive care										
Experience	Best experience in receiving care										
Finance	Long-term financial viability										
4	<p>The Adventist Healthcare Mission is the overall goal of the company “We extend God’s care through the ministry of physical, mental, and spiritual healing”</p>										
5	<p>To enhance patient experiences and promote a personal connection, Adventist Healthcare utilizes the AIDET system. Staff must follow this process with every encounter and every person, including other employees.</p> <p><b>Acknowledge:</b></p> <ul style="list-style-type: none"> <li>• Connect with the person</li> <li>• Put down paperwork</li> <li>• Make the patient your focus</li> <li>• Use eye contact, a pat on the shoulder, and a smile</li> </ul> <p><b>Introduce:</b></p> <ul style="list-style-type: none"> <li>• Let the patient know who you are</li> <li>• Give your name</li> <li>• Say your job title</li> <li>• What is your role or experience</li> </ul> <p><b>Duration</b></p> <ul style="list-style-type: none"> <li>• Set expectations</li> <li>• Give an accurate time for service</li> <li>• Provide update on delays or changes</li> </ul> <p><b>Explanation</b></p> <ul style="list-style-type: none"> <li>• Give information to lessen patient anxiety</li> <li>• Step by step instructions of what will happen</li> <li>• Answer questions</li> </ul> <p><b>Thank you</b></p> <ul style="list-style-type: none"> <li>• Make sure the patient knows they are appreciated</li> <li>• Thank patient or family for choosing our hospital</li> <li>• Thank patient for being part of the healthcare experience</li> </ul>										

Step	Action
5 Cont.	Ten Five (10/5) Rule is an additional part of AIDET <ul style="list-style-type: none"> <li>• Acknowledge any person with whom you come within 10 feet of (eye contact and a smile)</li> <li>• Greet any person with whom you come within 5 feet of (hello, good day, etc.)</li> </ul>
6	Employees hired after January 1, 2016 are not to use tobacco products during their employment with Adventist Health Care. Employees found to have used nicotine products after hire or rehire may be subject to disciplinary action, up to and including termination of employment. Employees hired before January 1, 2016 are prohibited from using tobacco products during works hours.
7	There may be occasions when an employee's conduct deviates from these standards or adversely affects the business of Quest Diagnostics. In those situations, corrective action will be taken, up to and including discharge.

## B. Components of Performance Management

Step	Action
1	Informal Performance Management should be done regularly and be ongoing and proactive. During informal Performance Management supervisors / managers must: <ol style="list-style-type: none"> <li>Set clear expectations and identify specific development areas</li> <li>Provide ongoing coaching and feedback</li> <li>Measure performance behaviors and results</li> <li>Conduct one-on-one discussions</li> <li>Retain notes of discussions, agreements and dates for more structured discussions</li> <li>May develop a Performance Improvement Plan (PIP)</li> </ol>
2	Formal Performance Management is a structured process comprised of the following components of corrective action, which may include a Performance Improvement Plan: <ol style="list-style-type: none"> <li>Summary of Discussion</li> <li>Written Warning</li> <li>Final Written Warning</li> <li>Termination of Employment</li> </ol>
3	Performance Improvement Plan (PIP) <ol style="list-style-type: none"> <li>A PIP may be developed collaboratively between the supervisor and the employee at any stage, including either the formal or informal process. The PIP does not take the place of formal performance management but can be utilized in conjunction (Summary, Written or Final Written Warning) with this process.</li> <li>The purpose of the PIP is to clearly outline the areas needed for improvement and specify the actions required to help bring the performance</li> </ol>

Step	Action
	<p>or behavior to an acceptable level. The employee and the supervisor each retain a copy of the PIP. Progress against the PIP must be reviewed regularly with the employee and the discussion documented on the PIP form.</p> <p>c. This status will last for a predetermined amount of time not to exceed ninety (90) days. Within this ninety-day period, the employee must demonstrate a willingness and ability to meet and maintain the conduct and/or work requirements as specified by the manager/supervisor and the organization. At the end of the performance improvement period, the employee will either be returned to regular employee status or if established goals are not met, dismissal may occur.</p>

**C. General Guidelines Related to Performance Improvement**

Step	Action
1	<p>Performance Management is intended to help the employee identify what his or her deficiencies are and to develop a plan to improve to a satisfactory level. This process will generally be followed, but management may vary from any or all of these steps in its sole discretion as it deems appropriate based upon the circumstances of the situation.</p>
2	<p>During all aspects of performance management, and with each component, the supervisor will continue to ensure regular feedback about performance as it improves, or deficiencies that are continuing.</p> <ul style="list-style-type: none"> <li>• Issues arising from integrity, such as Compliance violations, theft, workplace violence, as well as; other types of misconduct deemed to be serious by the Company, are subject to immediate termination, without prior Performance Management being issued. Performance encompasses all expectations of a position, such as productivity, quality of work, conduct, compliance, safety, and attendance.</li> </ul>
3	<p>Patterns of an employee going on and off of Performance Management may be addressed through the PD&amp;R process and/or individual management of the situation.</p>
4	<p>The supervisor should, in most circumstances, discuss the situation with the employee prior to making a decision about whether formal performance improvement is warranted and at what level.</p>
5	<p>Generally, a Summary of Discussion, Written Warning or Final Written Warning will remain in effect for a minimum of six months. The time frame may be less or more at the sole discretion of management.</p>

Step	Action
6	<p>Managers / supervisors should ensure that the following criteria is met when delivering any component of Performance Management:</p> <ul style="list-style-type: none"> <li>a. Specify, in writing as applicable, the policy, rule or expectation that the employee is not meeting;</li> <li>b. Ensure accuracy, specificity and completeness with regard to all dates, times and other details;</li> <li>c. Be objective – i.e., rely on objective facts, not subjective feelings or impressions;</li> <li>d. Include all basis for the action being taken;</li> <li>e. Do not consider any protected classifications when evaluating performance (this includes race, gender, disability, age, pregnancy, etc.)</li> <li>f. Have a consistent and fair approach</li> <li>g. Ensure that any written warning is clearly written and grammatically correct.</li> </ul>

**D. Components of Formal Performance Management**

Step	Action
1	<p>The processes below are guidelines and will generally be followed, but management may choose any of these components in its sole discretion as it deems appropriate based upon the circumstances of the situation.</p>
2	<p>Summary of Discussion</p> <ul style="list-style-type: none"> <li>a. Supervisor discusses performance deficiency with employee.</li> <li>b. Supervisor prepares a summary of that discussion after meeting has concluded.</li> <li>c. Supervisor arranges a follow up meeting with employee to review the Summary of Discussion.</li> <li>d. Employee receives a copy of the Summary from supervisor. Employee signature is not required.</li> <li>e. Written documentation is kept in the department file and is provided to Human Resources as a part of the documentation in the event the employee moves to Written Warning or above.</li> <li>f. A Performance Improvement Plan (PIP) may be developed.</li> </ul>
3	<p>Written Warning</p> <ul style="list-style-type: none"> <li>a. May be issued at first instance of violation of the cell phone use policy.</li> <li>b. If performance does not improve after issuance of a Summary of Discussion, this written account of an employee’s failure to meet performance standards is utilized.</li> <li>c. Supervisor discusses performance deficiency with employee.</li> <li>d. Supervisor prepares a Written Warning based on discussion after meeting has concluded.</li> <li>e. Supervisor arranges a follow up meeting with employee to review the Written Warning and ensure employee understands expectations.</li> <li>f. The original Written Warning is maintained in the employee’s personnel</li> </ul>

Step	Action
	file in Employee Services. Copy of the document is given to employee. g. Supervisor provides Written Warning to HRSC once administered. h. A Performance Improvement Plan may be developed.
4	<b>Final Written Warning</b> a. A final written account of an employee’s failure to meet performance standards states that additional occurrences within the period outlined may result in termination. b. This notice must be signed by the employee’s supervisor and reviewed and approved by Human Resources Service Center (HRSC) <b>before</b> it is issued to the employee. c. Supervisor discusses performance deficiency with employee. Employee receives a copy of the Final Written Warning from supervisor. <u>Employee signature is required on document</u> . If the employee refuses to sign the document, the supervisor will note “Employee refused to sign” on the employee signature line. d. The original Final Written Warning is maintained in the employee’s personnel file in Employee Services. Copy of document is given to employee. e. Supervisor provides Final Written Warning to HRSC once administered. f. A Performance Improvement Plan may be developed.
5	<b>Termination of Employment</b> a. If non-compliance continues or if misconduct is egregious, the supervisor may progress to this final stage. b. Supervisor discusses performance deficiency with employee. c. Employee may be placed on paid administrative leave pending the outcome of an investigation. d. Supervisor prepares the Termination Recommendation document. It must be signed by the employee’s supervisor, manager and department head, and reviewed and approved by Human Resources Service Center (HRSC) <b>before</b> the action is taken. <ul style="list-style-type: none"> <li>• This document summarizes the events leading to the employee’s termination.</li> <li>• Employee signature is <u>not</u> required.</li> <li>• It is <u>not</u> provided to the employee upon departure and is intended to document the events leading to the termination and remains a record in the personnel file.</li> </ul> e. Once HR approves, the supervisor and HR conduct termination discussion with the employee.

**6. RELATED DOCUMENTS**

Performance Management Guidelines, 1/1/18; Quest Diagnostics intranet, HR Service Center, Career & Development tab  
 Mission, Vision, Values and Success Factors, Adventist Healthcare Corporate policy (AHC 1.1)

Employee Conduct, Adventist Healthcare Corporate policy (AHC 2.20)  
 Attendance Policy, Laboratory policy  
 AIDET Training (AG.F380)  
 Nicotine-Free Hiring Policy, Adventist Healthcare Corporate policy (AHC 2.64)  
 Cell Phone Use policy (SGAH.L52)

**7. REFERENCES**

Your Employee Handbook, Quest Diagnostics, Quest Diagnostics intranet

**8. REVISION HISTORY**

Version	Date	Reason for Revision	Revised By	Approved By
		Supersedes SOP L027.01		
000	3/10/2010	Updated owner Section 5: item 3 updated Section 6: added document Section 7: updated to current version	L. Barrett	L. Loffredo
001	2/21/2014	Section 4: add PD&R Section 5: add AHC Standards of Behavior, add AIDET. Update to corrective action guidelines Section 6: update document titles, add intranet site Footer: version # leading zero's dropped due to new EDCS in use as of 10/7/13.	L. Barrett	L. Loffredo
2	5/25/2016	Section 4: remove ES, add HRSC Section 5: replace corrective action with performance management throughout, add criteria for improvement steps Section 6: update Quest intranet document	L. Barrett	L. Loffredo
3	5/24/2018	Updated owner Header: added other sites Section 3: added expectation for stating AHC mission, vision, values Section 5: added detail for RISES; added vision, pillars and mission; added 10/5 rule to AIDET Section 6: added AIDET training form	L Barrett S Codina	R SanLuis
4	2/1/2019	Section 5: remove separation of work and attendance discipline; update formal performance management steps to match QD policy; remove redundant information Section 6: update QD policy	L Barrett S Codina	R SanLuis
5	12/21/20	Header: changed WAH to WOMC Section 5: updated AHC vision and pillars, added strategic themes Section 6: updated AHC policies	L Barrett	R SanLuis
6	5/4/21	Section 5: added smoking policy standard Section 6: updated AHC policies	D. Collier	R. SanLuis

Version	Date	Reason for Revision	Revised By	Approved By
7	2/21/24	Section D.3 Inserted immediate use of written warning for violation of Cell Phone Use policy. Body: Grammatical revisions Header: Changed site to All Laboratories Footer: Changed SOP prefix to AHC	CBowman- Gholston DCollier	RSanLuis

**9. ADDENDA AND APPENDICES**

None